



Introduction to FRILIA Toolkits

Development of Toolkit- Framework for
Responsible and Inclusive Land Intensive
Agriculture (FRILIA)

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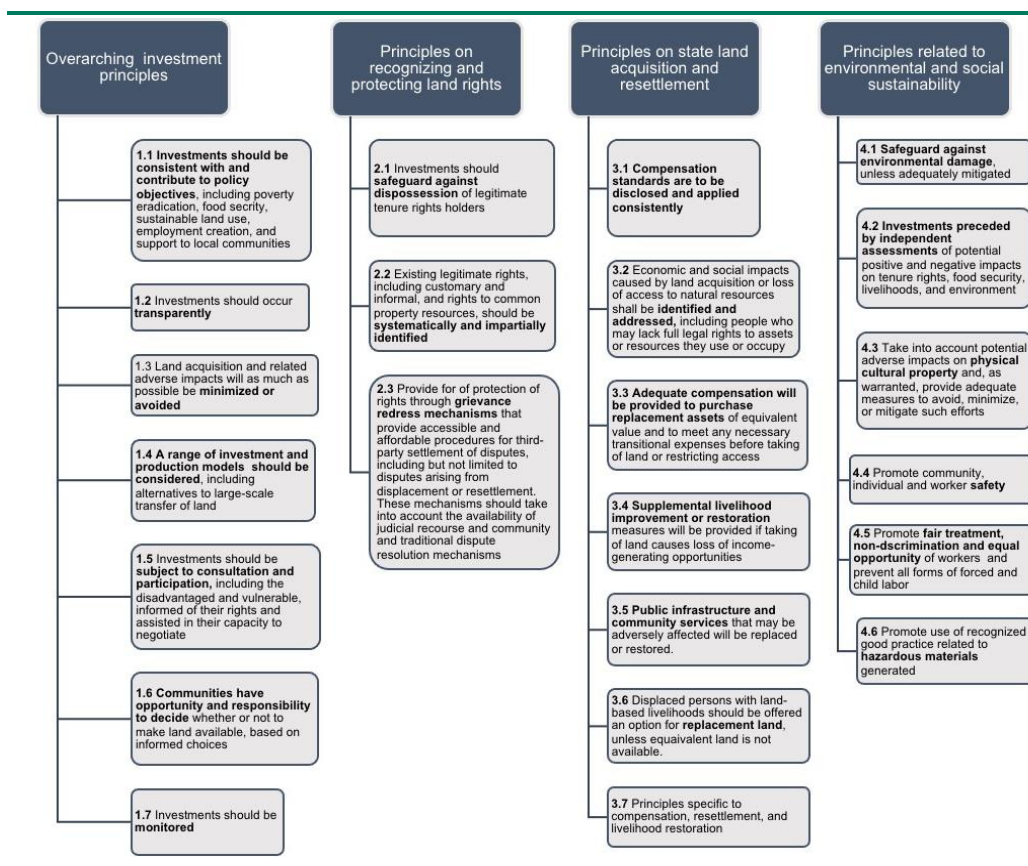
ACRONYMS

ACRONYMS	MEANING
SPforR	Sokoto State Economic Transformation Program-for Results
SSG	Sokoto State Government
FRILIA	Framework for Responsible and Inclusive Land Intensive Agriculture
IDCS	IDC Sustainability Nigeria
PMU	Project Management Unit
PACs	Project Affected Communities
PAEs	Project Affected Entities
SSEPA	Sokoto State Environmental Protection Agency
MDAs	Ministries, Department and Agencies
NGOs	Non-Governmental Organisations
CBOs	Community Based Organisations
SNARDA	Sokoto State Agricultural and Rural Development Authority
URDB	Sokoto State Urban Development Board
SICL	Sokoto State Investment Company Limited
SGIS	Sokoto State Geographic Information System

1 INTRODUCTION AND SCOPE

The Sokoto State government is implementing the Sokoto State Economic Transformation Program-for-Results (SNPforR) to improve the business-enabling environment and strengthen fiscal management and accountability in Sokoto State. As part of the implementation of SNPforR, the Sokoto State Government (SNSG) has adopted the Framework for Inclusive Land Intensive Agriculture (FRILIA) principles. The FRILIA Principles (Figure 1) are aimed at mainstreaming international best practices into the development of agribusiness in the state for sustainable economic growth and development. They also lay the foundation to encourage shared benefits between private investors and project-affected/host communities.

Figure 1: Detailed principles of FRILIA



These principles were negotiated with the world bank as part of the STPforR, and the FRILIA Principles were adopted by the Sokoto State Governor in October 2024, on behalf of the State Government.

1.1 About FRILIA Toolkits

Towards unbundling FRILIA, eight (8) toolkits have been developed to guide investors to integrate these principles into the development of land-intensive agricultural projects and ultimately into their daily operational practices. These toolkits have been developed by IDC Sustainability Nigeria (IDCS) and associates on behalf of the FRILIA Project Management Unit (PMU) for the Sokoto State Investment Company Limited (SICL) to guide investors.

The eight (8) toolkits are listed as below:

1. The **Stakeholder Engagement** Toolkit captures a range of approaches and methodologies to identify and proactively enable the participation of all stakeholders towards empowering them to make an informed decision throughout FRILIA implementation.
2. **Grievance Redress Mechanism** toolkit provides an avenue for stakeholders to understand the concept of grievances, capturing grievances, responding to grievances, monitoring, aggregation of grievances including the grievance escalation procedure and exploration of alternative dispute resolution medium or the open court systems.
3. **Involuntary Resettlement, and (4) Valuation and Compensation** This toolkit is a combination of the Land Access, Easement and Involuntary Resettlement Management, and Valuation and Compensation toolkits. The combined toolkit supports the consultative process of physically and/or economically displaced Project Affected Entities (PAEs) and Project Affected Communities (PACs) to help ensure improved livelihoods post displacement. It also includes the processes to objectively identify, enumerate and assess replacement values, assign eligibility and undertake gender-sensitive valuations of immovable assets, loss of access to natural resources and any other forms of valuable unexhausted improvements within and around a defined project area.
4. **Environmental and Social Risk Management** toolkit provides State Environmental Protection Authority (SEPA) and other relevant agencies with the framework to guide the investor on implementing the various safeguards for environmental and social sustainability, including the health and safety of its stakeholders.
5. **Community Needs Assessment and Development** toolkit guides the systematic and strategic planning, development and implementation of community development projects.
6. **Out-growers and Food Security** toolkit presents a series of process models that would support the expanded growth of investors and economically empower local communities to participate in large scale agribusiness development. Additionally, it includes a food security framework for participating communities.
7. **Global Memorandum of Understanding** toolkit provides a range of culturally appropriate and user-friendly agreements that are inclusive and explanatory for all the

parties involved in a varied range of agreements: between the SSG and Investor, the investor and its out-grower organizations, between the State and PACs on community development projects.

The Toolkits which have been developed will be subject to further modification as required after the piloting phase (FRILIA phase 2).

A list of the consultants who have been involved in developing these toolkits are provided in Annex 1.

1.2 Target Audience

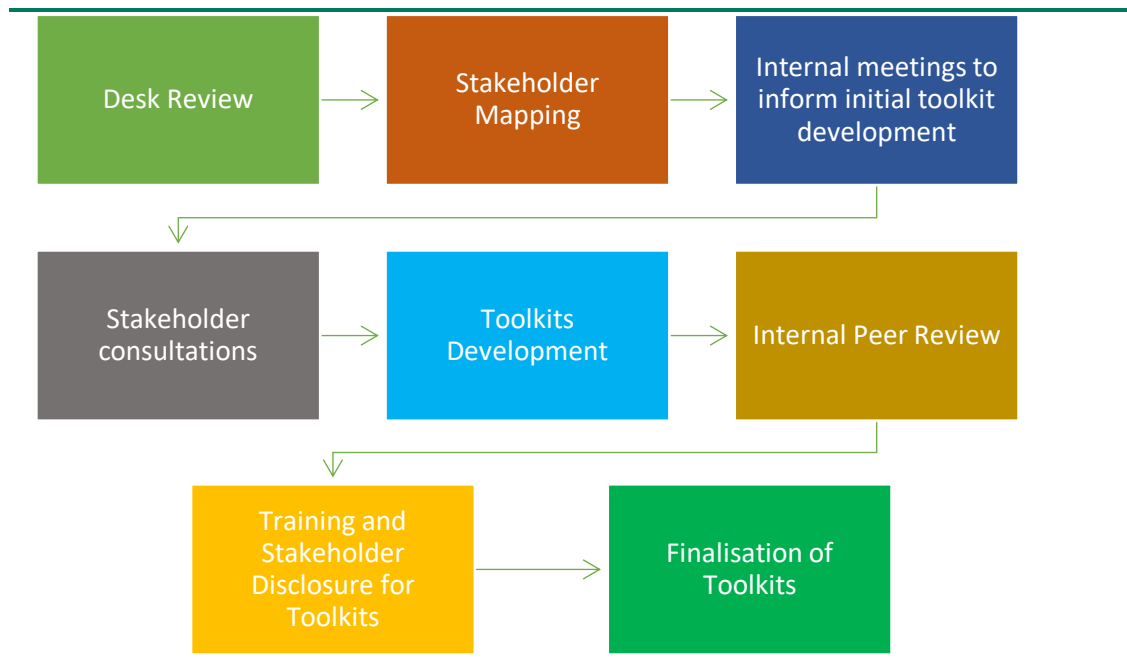
The FRILIA toolkits have been prepared for use by the following stakeholder categories:

- Project investors
- Lenders/Funding bodies
- Sokoto State Government Ministries, Departments and Agencies (MDAs) tasked with facilitating FRILIA implementation and to provide the required public infrastructure and services, licenses, and other authorisations to proceed.
- FRILIA PACs and host communities
- Non-governmental organisations (NGOs), civil societies and community-based organisations (CBOs) in the state who are committed to promoting economic growth and sustainable development
- Traditional and community leadership
- Other development partners: Agric-based professional/research organizations
- Specialist consultants: Environmental and social safeguard experts, Asset inventory and valuation experts

2 DEVELOPMENT PROCESS OF TOOLKITS

The toolkits have been developed through a systematic process comprising eight (8) steps as outlined in Figure 2.

Figure 2: Development process of the toolkit



Desk Review

The toolkits have been informed by a review of existing national, state laws, local policies and strategic documents, international laws and regulations, policies, and guidelines. These are outlined in Annex 2.

Stakeholder Mapping

This was conducted simultaneously with the desk review to identify key stakeholders in Sokoto State, both governmental and non-governmental, in all the eight (8) core areas, who can contribute to each of the development of the toolkit and inform on their usability/applicability. This mapping has informed the development of the Stakeholder Engagement template.

Internal meetings

Weekly internal meetings were held among consultants to inform the development of cross-cutting toolkits and templates. In addition, consultants had one to one conversation to get inputs, feedback and contributions from colleagues into their toolkits and templates.

Stakeholder Consultations

Between September and October 2024, Greenswitch consultants had a series of consultations with relevant MDAs in Sokoto State to get their inputs into the drafting and finalisation of the FRILIA toolkits and templates. The consultation methods were through virtual key informant interviews and group discussions. Specifically, a two-hour workshop was held on 30th October 2024, which had a total of 30 attendees, including all Greenswitch consultants and staff from FRILIA PMU and Sokoto MDAs (see Annex).

The MDAs represented include:

1. Ministry of Lands and Physical Planning
2. Ministry of Agric / Sokoto State Agricultural and Rural Development Authority (SARDA)
3. Refuse Management and Sanitation Board (REMESAB)
4. Sokoto State Urban Development Board
5. Sokoto State Investment Company Limited (SICL)
6. Ministry of Investment, Commerce, and Industry
7. Ministry of Tourism and Culture
8. Sokoto State Chamber of Commerce
9. Sokoto State Judiciary
10. Sokoto State Ministry of Justice
11. Ministry of Planning and Budget
12. Sokoto State Ministry of Environment
13. Sokoto State Ministry of Local Government and Chieftaincy Affairs
14. Representative of Traditional Rulers
15. Representative of Private Sector
16. Representative of Civil Society Organizations
17. Representative of Farmers Association
18. Representative Nigerian Society of Engineers
19. Representative of Business Development Service Providers (BDSP)
20. Representative of Nigerian Institute of Architects

Draft Toolkits and Templates

Upon completion of the desk review and stakeholder consultations, the Greenswitch consultancy team consolidated the findings to inform the development of the eight (8) toolkits and their associated templates for FRILIA.

Training and Stakeholder Disclosure

Greenswitch consultants recognise the need for open and transparent engagement of identified relevant stakeholders on the developed toolkits. Hence, a training and stakeholder disclosure exercise will be conducted on the demonstration of the FRILA toolkits applicability. The training and disclosure event has been scheduled from 30th October to 1st November 2024.



A separate report of the training and stakeholder disclosure exercise will be provided as an addendum to this document.

Finalisation of Toolkits

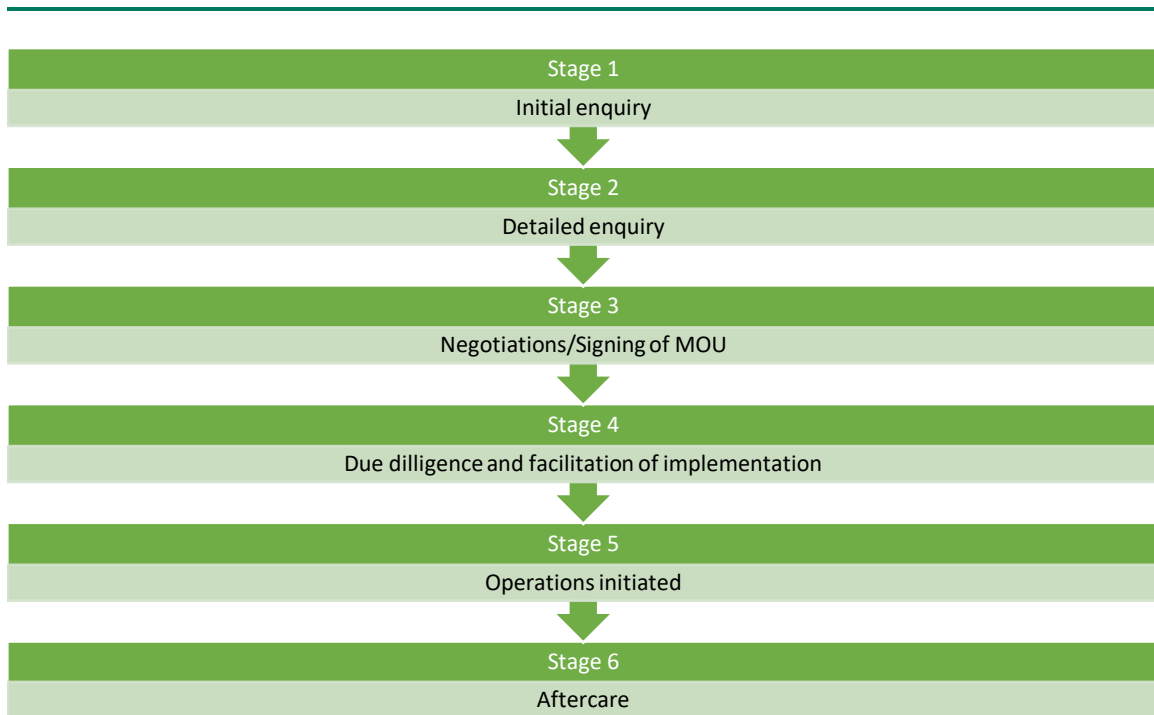
The feedback from the training and stakeholder disclosure exercise will be collated and incorporated to develop the finalised versions of the FRILIA toolkits.

3 THE FRILIA TOOLKITS

3.1 The FRILIA Toolkits Framework

The FRILIA toolkits are underpinned by a framework defined by SICL's large-scale agricultural investment lifecycle. SICL's large-scale agricultural investment lifecycle is defined by six stages as shown in (Figure 3).

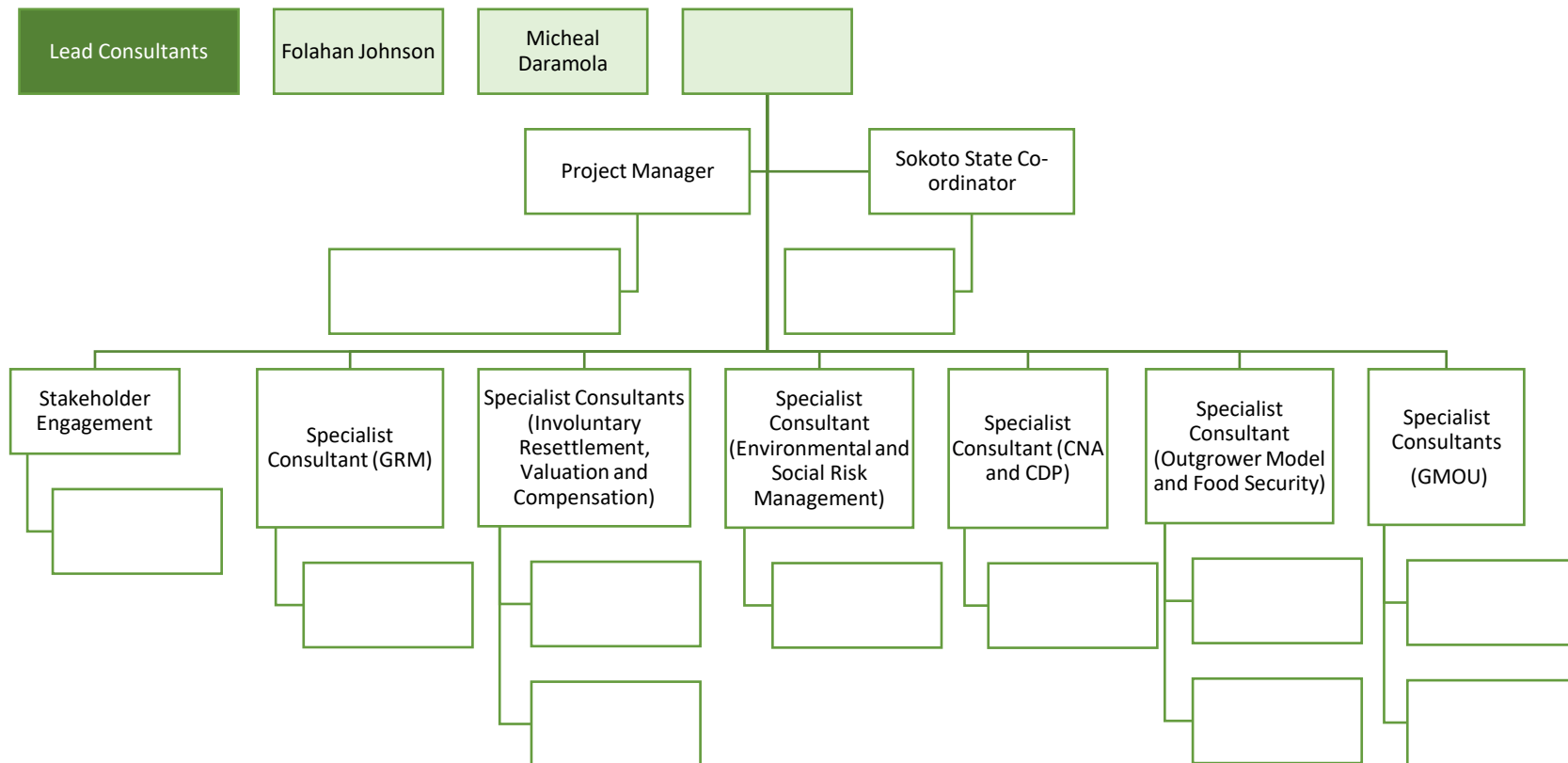
Figure 3: KAIPA's large-scale agricultural investment stages



Source: SPforR Program Appraisal Document

The six stages provide an overarching framework that guides all the eight components of FRILIA. However, the unpacking of these stages varies from one toolkit to another. Hence, each of the FRILIA toolkits has its own approach embedded within the overall investment project cycle.

Annex 1: List of Consultants involved in the development of the FRILIA toolkits



Annex 2: International and local Laws, Policies and Regulation reviewed during the Desk review stage

Toolkit Area	Relevant Nigerian Laws, Policies and Regulations	International Standards to inform FRILIA Programme
Stakeholder Engagement	- World Bank technical note on FRILIA - Land Use Act of 1978 and Sokoto State Land Registration Law - Sokoto State Environmental Protection Law - Sokoto State Development Plan (2021 - 2025) - Stakeholder Engagement Notes on SGIS Stakeholder Engagement Unit - Sokoto State Economic Transformation Program for Results: Stakeholder Engagement Plan - Grievance Redress Mechanism (SEP-GRM)	IFC Stakeholder Engagement Handbook
Environment and Social Risk Management	- EIA Act No 86 of 1992 - National Adaptation Strategy & Plan of Action on Climate Change for Nigeria, 2011 - National EIA Procedural Guidelines, 1995 - National Environmental (Air Quality Control) Regulations, 2014 - National Environmental (Control of Bush Forest Fire and Open Burning) Regulations, 2011 - National Environmental (Desertification Control and Drought Mitigation) Regulations, 2011 - National Environmental (Hazardous Chemicals and Pesticides) Regulations, 2014 - National Environmental (Sanitation and Wastes Control) Regulations, 2009 - National Environmental (Soil Erosion and Flood Control) Regulations, 2011 - National Environmental (Surface water and Groundwater Quality Control), Regulations, 2011 - National Environmental (Wetlands, Riverbanks, and Lake Shores Protection) Regulations, 2009 - National Environmental Protection (Management of Solid and Hazardous Wastes) Regulations, 1991 - National Policy on Environment, 2016	The World Bank Environmental and Social Framework (ESF) - The World Bank Group Environmental Health and Safety Guidelines (EHS Guidelines) - IFC Performance Standards and Guidance Notes - Equator Principles - United Nations Sustainable Development Goals - Inter-linkages with the other FRILIA reports being submitted for this TOR. (EHS, RAP, Valuation etc.) Food and Agriculture Organization (FAO) - Good Agricultural Practices Principles - Stockholm Convention on Persistent Organic Pollutants - Environmental and Social Management Guideline
Land Access, Easement, and Involuntary	- The Land Use Act of 1978 - Nigerian Urban and Regional Planning Decree No. 88 of 1992	The World Bank Environmental and Social Standards (ESS)

Toolkit Area	Relevant Nigerian Laws, Policies and Regulations	International Standards to inform FRILIA Programme
Resettlement Management Strategies		IFC Performance Standards
Valuation and Compensation	The Sokoto State Land Use Gazette - National Agricultural Land Development Authority Act (1992) - Nigeria Urban and Regional Planning Act (1992) - Harmonized Rates for Compensation for Economic Trees, Crops and Buildings (2005) - Land Use Act, Cap L5 (2014) - Land Use Act (1978) - Sokoto State Urban Development Board Law Sokoto State Land Registration Law - Nigeria Valuation Standards (Green Book), 2019 - Sokoto Forestry Law (1958) - Public-Private Partnership Policy (2024)	- The World Bank Environmental and Social Standards (ESS) - IFC Performance Standards
Grievance Redress Mechanisms	- Observations and Recommendations drawn from Analytical Study of Reports of Commissions of Inquiry and Government White Papers on Various Conflicts in Southern Sokoto State, Nigeria (1987-2024) - Systematic Property Registration Programme Operating Manual on Grievance Redressal Mechanism (Land Dispute Mediation Guidelines) - Proposed Operational Guideline for the Establishment of Grievance Redressal Mechanism in Sokoto Geographic Information System (SGIS), February 2024 - Sokoto State Economic Transformation Program for Results: Stakeholder Engagement Plan - Grievance Redress Mechanism (SEP-GRM)	IFC Good Practice Note- Addressing Grievances from Project Affected Communities
GMoU	- Constitution of the Federal Republic of Nigeria 2004 - The Land Use Act 2004 - Judicial decisions on the Land Use Act - FRILIA Law (Draft version)	The African Charter on Human and Peoples' Rights

Toolkit Area	Relevant Nigerian Laws, Policies and Regulations	International Standards to inform FRILIA Programme
CNA/CDP	Sokoto State Development Plan (2021 - 2025),	IFC Guide for community development
Out grower Models and Food Security Plans	Nigeria National Livestock Transformation Plan	Principles for Responsible Investment in Agriculture and Food Systems

Annex 3: List of Attendees of IDCS workshop with Sokoto PMU and MDAs

Full Name	Organisation
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