

SOKOTO

BUSINESS ENABLING REFORM ACTION PLAN (BERAP) GUIDE FOR STATES (2026 CYCLE)

-State Action on Business Enabling Reforms (SABER) Program-



Official Use Only

SOKOTO STATE GOVERNMENT

State Action on Business Enabling Reforms (Saber) Programme

PREPARING STATE REFORM ACTION PLAN

PRIVATE SECTOR CONSULTATION MEETING ON THE 2026 SOKOTO STATE BUSINESS ENABLING REFORMS ACTION PLAN HELD ON 20TH DECEMBER 2025 AT SHUKURA HOTEL, KANO ROAD, SOKOTO

S/N	Names	Organization	Designation	E-Mail Address	Phone No.
1.	Muhammadu Jabbi Shagari	Min. of Finance	Hon. Commissioner	jabbiishagari@gmail.com	08035977253
2.	Rufai Mohammed Nadange	SICL	M.D	Nadange999@gmail.com	08037875010
3.	Justice M.A Sambo	Judiciary	Judge	masamboandco@gmail.com	08035052876
4.	Aishatu Ahmad Koroje	Ministry of Justice	Dpp	aishatu71@gmail.com	08065896605
5.	Hawwa A. Sani	Chancellor of Court	Vice President	hawwasani10@gmail.com	08036087856
6.	Mustafa S. Bala	Sokoto Investment	GM Finance	elmurray79@gmail.com	08036892089
7.	Ahmad Abubakar	SOKOTO CMH			08034348372
8.	A Sani Fofa/Brahim	PRO			08168559005
9.	Chunza State	State Chamber of Commerce	Treasurer		08096201602
10.	Abubakar Altun	General Secretary	State Bar Association		08036244663
11.	Ali Jannatun	Treasurer	S.C.M		0803649583
12.	Ali Bala Mulu	Member	Chen Jannatun		0803852171

SOKOTO STATE GOVERNMENT

State Action on Business Enabling Reforms (Saber) Programme

PREPARING STATE REFORM ACTION PLAN

PRIVATE SECTOR CONSULTATION MEETING ON THE 2026 SOKOTO STATE BUSINESS ENABLING REFORMS ACTION PLAN HELD ON 20TH DECEMBER 2025 AT SHUKURA HOTEL, KANO ROAD, SOKOTO

S/N	Names	Organization	Designation	E-Mail Address	Phone No.
13	Aminu Shelu Belle	Chamber of Com	V.P. Commerce	absgrigame75@	08036007775
14	Aheta Bch M.	President Omeris	NPP/PMAN	naitasamu123@gmail.com	08135021749
15	Abbas Muhammad	NPP/PMAN	NPP/PMAN	abbasmuhammadahya@gmail.com	07030145801
16	Aminu M. Bawa	NPP/PMAN	NPP/PMAN	muhammedbawa@gmail.com	0803436585
17	Abdulhamid Abel	Director of Ag	Min	—	08062613119
18	Faruk Ahmed	NPP/PMAN	Min	—	07039354973
19	TP1 Nafis Sani G.	SSURPB	Director	nafisnigalambachi@gmail.com	08069632767
20	Jabir Mustafa	SSURPB	IT	jabirmustapha73@gmail.com	08136344444
21	Hediz Musa Ayu	SOIRS	ED Corporate Services	hedizomusaayuh7@gmail.com	08035073960
22	Nasiru Tukur	Chamber of Com	President	Nasiruforu@gmail.com	0803402631

SOKOTO STATE GOVERNMENT

State Action on Business Enabling Reforms (Saber) Programme

PREPARING STATE REFORM ACTION PLAN

PRIVATE SECTOR CONSULTATION MEETING ON THE 2026 SOKOTO STATE BUSINESS ENABLING REFORMS ACTION PLAN HELD ON 20TH DECEMBER 2025 AT SHUKURA HOTEL, KANO ROAD, SOKOTO

S/N	Names	Organization	Designation	E-Mail Address	Phone No.
23	Hamza A. Garba	Hopeful Computer	Principal Consultant	hamzaagoba.com@gmail.com	08035447050
24	Lay-lann Abun	Hopeful Computer	Admin. officer	zeeaglee7@gmail.com	08066009911
25	Arzika Bello	Min of water Res	Information officer	enguserar3711@bello@gmail.com	08069539307
26	MUHAMMAD USMAN			usmanmuhammadusmani60@gmail.com	07065015191
27	Abdullahi Abubakar			Abdullahi Abubakar	07066695792
28	NASIRU Uman	min. OF Finance	P.A TO Hon Com	numag815@gmail.com	08133079815
29	Hakima Mub'd Maruwa	SocCIMA	D G	SocCIMA@gmail.com	08036147151
30	ABUBAKAR USMAN BASAKKWACE	SocCIMA	N.P (Investment)	bakunight@gmail.com	08036043377
31	Muhammed Sani	SocCIMA	MEMBER	—	0703932150
32	MUICTAR UMAR	TRADERS	MEMBER	muktarumar@gmail.com	—

SOKOTO STATE GOVERNMENT

State Action on Business Enabling Reforms (Saber) Programme

PREPARING STATE REFORM ACTION PLAN

PRIVATE SECTOR CONSULTATION MEETING ON THE 2026 SOKOTO STATE BUSINESS ENABLING REFORMS ACTION PLAN HELD ON 20TH DECEMBER 2025 AT SHUKURA HOTEL, KANO ROAD, SOKOTO

S/N	Names	Organization	Designation	E-Mail Address	Phone No.
33	Murtala Nuhu	Ministry of Innovation & Digital Tech	Dir. ICT	murtaladigital@gmail	08035457875
34	Sambo Bello	Ministry of Comm	Reform Champion	sb.sokoto@gmail.com	08060304341
35	Ummu Mdia Ayuba	Ministry of Finance	Head ICI/Tech Asst	umyadigital@gmail.com	0803108234
36	Sani Hamidu	Ministry of Commerce	Technical officer	samridu1969@gmail.com	08069447703
37	Abdullahi Aliyu Radda	Ministry of Agriculture	Director	aliyuerra@gmail.com	08036478099
38	Abdullahi Abubakar	—	—	Abdullahi Abubakar	07066695782
39	Salisu Gorbun	SSCI	ICT	salisu.gorbun@ssu.edu.ng	08068747924
40	Abba Umar	Vision Fun	Reporter	visionfun66@gmail.com	07064607113
41	Mubir Shehu	Traders	Member	—	08061243216
42	Naallah Jabir	Trader	member	—	0706213142

SOKOTO STATE GOVERNMENT

State Action on Business Enabling Reforms (Saber) Programme

PREPARING STATE REFORM ACTION PLAN

PRIVATE SECTOR CONSULTATION MEETING ON THE 2026 SOKOTO STATE BUSINESS ENABLING REFORMS ACTION PLAN HELD ON 20TH DECEMBER 2025 AT SHUKURA HOTEL, KANO ROAD, SOKOTO

S/N	Names	Organization	Designation	E-Mail Address	Phone No.
43	Saufulah Sani	Min of Agric	field officer	saufula@yahoo.com	—
44	Abubakar A. Bellu	Rural road	admin	—	09022156703
45	Yusuf muhal	Trader	member	yusuf@gmail.com	—
46	Musa Umar	Chamber	Secretary	muse@umma@gmail	0912456110
47	Kabiru Musa	Chamber	president P.A	kabirumusa23@gmail	07023946012
48	Malami Sengalehin	Chamber	member	—	—
49	Tanimu Abubakar	Min of Inform	Information officer	—	08134621351
50	Juraideh Shahu	Min of Agric	—	—	07032156211
51	Abubakar Jelani	BR	—	Abujelani@yahoo.com	—
52	Kabiru DanTami	Trader	member	Dantami@gmail.com	07032314562

SOKOTO STATE GOVERNMENT

State Action on Business Enabling Reforms (Saber) Programme

PREPARING STATE REFORM ACTION PLAN

PRIVATE SECTOR CONSULTATION MEETING ON THE 2026 SOKOTO STATE BUSINESS ENABLING REFORMS ACTION PLAN HELD ON 20TH DECEMBER 2025 AT SHUKURA HOTEL, KANO ROAD, SOKOTO

S/N	Names	Organization	Designation	E-Mail Address	Phone No.
53	Aisha Mallam	Women Association	member	Aisha20@gmail.com	08123456122
54	Zainab Mubid	Women Association	member	Zainab2@gmail.com	—
55	Khadija Umar	✓	Secretary	Khadijayabo@gmail.com	—
56	Halima Shehu Chaok	—	—	Halima@gmail.com	07011243214
57	Jamilu Bello	Jucheyang	—	JamiluB@gmail.com	—
58	Ishaq Mubid	Trader	—	Ishaq22@yahoo.com	08135461129
59	Mai Kaji Yusuf	Trader	Chairman	maikaji@gmail.com	070224923
60	Abu Mai Sakai	Kungiyar Sakai	—	abumensakai@gmail.com	—
61	Amina Abubakar	Kungiyar mata	member	Amina222@gmail.com	09124329153
62	Yusuf Maidamma	Trader	member	yusuf24@gmail.com	08032456619

SOKOTO STATE GOVERNMENT

State Action on Business Enabling Reforms (Saber) Programme

PREPARING STATE REFORM ACTION PLAN

PRIVATE SECTOR CONSULTATION MEETING ON THE 2026 SOKOTO STATE BUSINESS ENABLING REFORMS ACTION PLAN HELD ON 20TH DECEMBER 2025 AT SHUKURA HOTEL, KANO ROAD, SOKOTO

S/N	Names	Organization	Designation	E-Mail Address	Phone No.
63	Xufuf Muhid	Chamber	member	—	09124361205
64	Abubakar Aschilahi	Trader	Chairman	Abubakar23@gmail	080356002
65	Aminu Maibulung	chambers yam Bulung	Chairman	AminuMaibulung@ gmail.com	—
66	Ibrahim Belbo	Kungiyar Kanshima	member	—	0813459216
67	Aishatu Main Gungo	Kungiyar Main Gungo	Treasurer	—	08092961105
68	Aminu Malaji	Trader	member	Aminumalaji@gmail	—
69	Umdassan Abubakar	Chamber	member	—	07022456691
70	Dani Asase	Trader	secretary	DanAsase@gmail.com	—
71	Alimu Muhammed	Co-operative	—	aljim@gmail.com	—
72	Bandado Umar	min of Inform	Informant	—	09124661902

SOKOTO STATE GOVERNMENT

State Action on Business Enabling Reforms (Saber) Programme

PREPARING STATE REFORM ACTION PLAN

PRIVATE SECTOR CONSULTATION MEETING ON THE 2026 SOKOTO STATE BUSINESS ENABLING REFORMS ACTION PLAN HELD ON 20TH DECEMBER 2025 AT SHUKURA HOTEL, KANO ROAD, SOKOTO

S/N	Names	Organization	Designation	E-Mail Address	Phone No.
73	Muhammad Dangwa	Traders ASS	member	ammindzz@gmail	08062135166
74	Jamilah Shehu	Women Coops	member	—	09024660029
75	Balkus Umar	Women Coop	Treasurer	balkus26@gmail	—
76	Khairullah Mohd	Chamber	Chairman furniture	Khairullah2003@gmail	080216422921
77	Saifullahi M-Gobi	Kunguma Kura	member	—	08043192011
78	Engr Ahmad	Auto mobile	member	ahmadegr@gmail	07034112249
79	Jamilah Bando	Traders	member	Jclandelo@gmail	—

**REPORT ON STAKEHOLDER ENGAGEMENT AND FINAL PRESENTATION
FOR THE DEVELOPMENT OF THE 2026 BUSINESS ENABLING REFORM
ACTION PLAN (BERAP) HELD ON 20TH DECEMBER 2025 AT SHUKURA
HOTEL, SOKOTO BY 4:23 PM**

1. Introduction

The Sokoto State Government convened a stakeholder engagement and sensitization meeting as part of the structured process for the development and validation of the 2026 Business Enabling Reform Action Plan (BERAP) under the State Action on Business Enabling Reforms (SABER) Programme.

The engagement formed a critical component of the State's continuous consultations with the Organised Private Sector, relevant business associations, the SABER Technical Committee, and other key stakeholders, aimed at ensuring that reform priorities reflect real private sector constraints and opportunities.

Participants included representatives of traders' associations, agribusiness value-chain operators, investment promotion institutions, and senior government officials. The engagement also served as a platform to validate reform priorities proposed in the draft BERAP and to strengthen collaboration between government and the private sector in improving the business environment in Sokoto State.

2. Purpose of the Engagement

The key objectives of the stakeholder engagement were to:

- Present the draft 2026 BERAP to stakeholders for review and validation;

- Obtain private sector inputs on business regulatory constraints affecting operations in Sokoto State;
- Strengthen dialogue between government institutions and the private sector on reform implementation;
- Identify practical reform actions to improve ease of doing business, particularly for MSMEs and agribusiness operators; and
- Build consensus around priority actions to be implemented under the 2026 BERAP cycle.

3. Activities Conducted

a. Opening and Welcome Remarks

The meeting commenced with an opening prayer, followed by welcome remarks by the Honourable Commissioner for Finance, Sokoto State, who chaired the session. The Chairman welcomed participants and reiterated the commitment of the State Government to implementing business-friendly reforms under the SABER Programme with the support of development partners.

Participants were encouraged to actively engage and provide honest feedback on regulatory and operational challenges affecting their businesses.

b. Presentation on the SABER Programme and BERAP 2026

A detailed presentation on the SABER Programme and the draft 2026 BERAP was delivered by a member of the SABER Technical Committee. The presentation outlined the reform objectives, priority action areas, timelines, and expected outcomes of the BERAP.

To promote inclusiveness and understanding, parts of the presentation were delivered in the local language, which facilitated active participation during the interactive session.

c. Stakeholder Briefings and Institutional Remarks

Stakeholders were briefed on available government support mechanisms for businesses, including investment facilitation services and opportunities for accessing finance and export support. Participants were encouraged to leverage relevant institutions to address business challenges and improve competitiveness.

4. Stakeholder Engagement and Discussions

The engagement featured interactive discussions and question-and-answer sessions, during which private sector representatives shared experiences, challenges, and recommendations relating to the business environment in Sokoto State.

Key private sector inputs included:

- Delays and complexity in business licensing and permit processes, particularly for small and medium enterprises;
- Challenges arising from multiple levies, inspections, and compliance requirements, which increase the cost of doing business;
- Infrastructure and logistics constraints affecting agribusiness value chains, especially storage, transportation, and market access;
- The need for greater transparency and standardization of regulatory procedures across MDAs;

- Demand for simplified and digitized processes to reduce human interface and improve service delivery.

Stakeholders emphasized that addressing these issues would significantly enhance business confidence, attract investment, and support job creation in the State.

The discussions provided actionable insights that informed the refinement and prioritization of reform actions contained in the 2026 BERAP.

5. Key Outcomes

The engagement achieved the following outcomes:

- Validation of priority reform actions proposed in the draft 2026 BERAP;
- Incorporation of private sector feedback into the finalization of BERAP reform priorities;
- Strengthened collaboration between government institutions and organised private sector groups;
- Improved stakeholder understanding of the SABER reform agenda and implementation framework;
- Renewed commitment by both public and private sector actors to support the implementation of business-enabling reforms in Sokoto State.

6. Conclusion

The stakeholder engagement and final presentation marked an important milestone in the development of the 2026 Business Enabling Reform Action Plan (BERAP) for Sokoto State. The active participation and constructive contributions of private sector

stakeholders reaffirm the State Government's commitment to pursuing inclusive, transparent, and impactful reforms.

The inputs received during the engagement directly informed the prioritization and refinement of reform actions under the BERAP, ensuring alignment with private sector needs and SABER Programme requirements. Sokoto State remains committed to sustaining stakeholder-driven reforms that will improve the business climate and support long-term economic growth.



Muhammad Bello Sifawa
**Secretary to the Council,
Secretary to the State Government**



Hon. Haruna Abbas Bashir ACA
**State SABER Focal Person
Hon. Comm. (Commerce & Indut)**

**MINUTES OF THE STAKEHOLDERS' ENGAGEMENT MEETING ON
STATE ACTION ON BUSINESS ENABLING REFORMS (SABER)
PROGRAMME HELD ON DECEMBER 20, 2025, AT SHUKURA HOTEL
SOKOTO BY 4:23 PM.**

1. OPENING PRAYER AND INTRODUCTION

The meeting commenced at 4:23 p.m. with an opening prayer led by Alhaji Aminu Shehu Bello Gigane of the Sokoto State Traders Association. This was followed by a round of self-introductions by participants.

2. OPENING REMARKS

The Honourable Commissioner, Ministry of Finance, Sokoto State, Alhaji Muhammad Jabbi Shagari, who chaired the meeting, welcomed participants and expressed appreciation for their presence despite competing official and business commitments. He explained that the event was held to bring together various stakeholders, particularly the organised private sector, to raise awareness and collectively contribute to strengthening the state's business environment reform plans for 2026.

He conveyed his gratitude to His Excellency, the Executive Governor of Sokoto State, Ahmed Aliyu Sokoto, PhD, FCNA, for his unwavering support and commitment to the continued successful implementation of the State Action on Business Enabling Reforms (SABER) Programme.

The Honourable Commissioner further acknowledged the support of the World Bank and other development partners for financing and supporting the SABER Programme, not only in Sokoto State but across Nigeria. He sensitized the gathering on

the various business environment reforms that the state has embarked on since 2022, and the plans for the following year.

He urged key stakeholders, particularly the Sokoto Chamber of Commerce, Industry, Mines and Agriculture (SOCCIMA) and the Onion Producers and Marketers Association of Nigeria (OPMAN), Sokoto State Chapter, to take full advantage of the engagement to enhance their understanding of modern business practices, including technology adoption, marketing, packaging, and manufacturing.

The Commissioner also informed participants that the State Government, in collaboration with technical partners, has completed the necessary groundwork for the construction of a modern onion storage facility with an annual storage capacity of two million metric tonnes, aimed at reducing post-harvest losses and boosting value addition. This initiative stemmed from years of planning and collaboration with the private sector to improve the ease of doing business and harness the state's resources.

3. REMARKS BY THE MANAGING DIRECTOR, SOKOTO INVESTMENT COMPANY

The Managing Director of the Sokoto Investment Company briefed stakeholders on the Company's mandate, functions, and available support services. He encouraged participants to leverage the Investment Company as a platform for addressing business challenges, while outlining the various sources of state credit and investment incentives.

He further advised stakeholders to engage with key institutions, including the Nigerian Export Promotion Council (NEPC), Bank of

Agriculture (BOA), Bank of Industry (BOI), and the Central Bank of Nigeria (CBN), highlighting numerous intervention programmes, particularly those supporting non-oil exports. He emphasized the State Government's commitment to simplifying processes to improve access to these opportunities.

4. REMARKS BY THE NATIONAL CHAIRMAN, ONION PRODUCERS AND MARKETERS ASSOCIATION OF NIGERIA (OPMAN)

The National Chairman of OPMAN, Alhaji Aliyu Matasamu, delivered remarks highlighting the economic significance of onion and garlic production in Sokoto State and across Nigeria. He cited data indicating that onion exports generate approximately ₦1.17 trillion in foreign exchange earnings annually.

He called on both domestic and international investors to establish onion and garlic processing factories in Sokoto State, noting the State's abundant raw material base. He also commended the State Government for its initiative to construct large-scale onion storage facilities.

5. PRESENTATION ON SABER PROGRAMME

A detailed presentation was delivered by Bala Mahe Muhammad, Director, Debt Management Department, Ministry of Finance, Sokoto State, and a member of the SABER Technical Committee.

He comprehensively explained the eight (8) reform objectives and expected deliverables under the SABER Programme. To ensure inclusivity and understanding, the presentation was delivered partly in the local language. This facilitated active

participation and a robust question-and-answer session, during which participants' concerns were addressed satisfactorily.

Following deliberations, the Chairman invited selected stakeholder representatives, particularly private-sector players, including the Chairman of the Sokoto State Traders Association, Alhaji Chika Sarkin Gishiri, to make brief remarks.

6. CLOSING

The meeting concluded at 6:10 p.m. with a closing prayer led by a representative of the Sokoto Investment Company.



Muhammad Bello Sifawa
**Secretary to the Council,
Secretary to the State Government**



Hon. Haruna Abbas Bashir ACA
**State SABER Focal Person
Hon. Comm. (Commerce & Indut)**



MINISTRY OF COMMERCE, TRADE & INDUSTRY, SOKOTO.

Shehu Kangiwa Secretariat, Block 2, P.M.B. 2147, Western-Bye-Pass Road,
Sokoto State. Telegrams: Secretariat, Sokoto.

Tel: 0803306567, 09035517817

E-mail: ministryofcommercesokoto12@gmail.com Web Address: www.mcti.sk.go

MOC/SEC/1016/VOL II

8 December, 2025

The Secretary to the State Government
Executive Council Secretariate,
Cabinet Affairs & General Services.
Sokoto State.

OFFICE OF THE SECRETARY
TO THE STATE GOVERNMENT
CABINET OFFICE
SOKOTO
SIGN. [Signature] DATE 8/12/25

SUBMISSION OF 2026 BUSINESS ENABLING REFORM ACTION PLAN (BERAP)

I am directed to forward to you 2026 Business Enabling reform Action Plan (BERAP) for the year three for Council information and further necessary actions please.

2. Council may recall that State in compliance with directive from Presidential Enabling Business Environment Council (PEBEC) that after review and approval by the PEBEC the Draft should be submitted to the state Council for the Final Approval for the upload to the State official website for the year 2026.

3. Attached herewith a copy of the BERAP, kindly acknowledge the receipt.

4. Thank you.

Sambo Bello

Reform Champion,

For: Hon. Commissioner, (Focal person)



GOVERNMENT OF SOKOTO STATE

OFFICE OF THE SECRETARY TO THE STATE GOVERNMENT

Usman Faruk Secretariat, P.M.B. 2101

CABINET OFFICE, SOKOTO

e-mail:ssg.sok1960@gmail.com

EXCO/59/VOL.VII

24TH DECEMBER, 2025

The Honourable Commissioner
Ministry of Commerce and Industry
Sokoto.

APPROVAL OF THE EXECUTIVE COUNCIL OF SOKOTO STATE OF NIGERIA ON BUSINESS ENABLING REFORM ACTION PLAN (BERAP), 2026

At the meeting of the State Executive Council duly convened and held on Wednesday 24th December, 2025 vide Conclusion CC(2025)17R, the Resolution was proposed and duly passed as an approval of the Council:

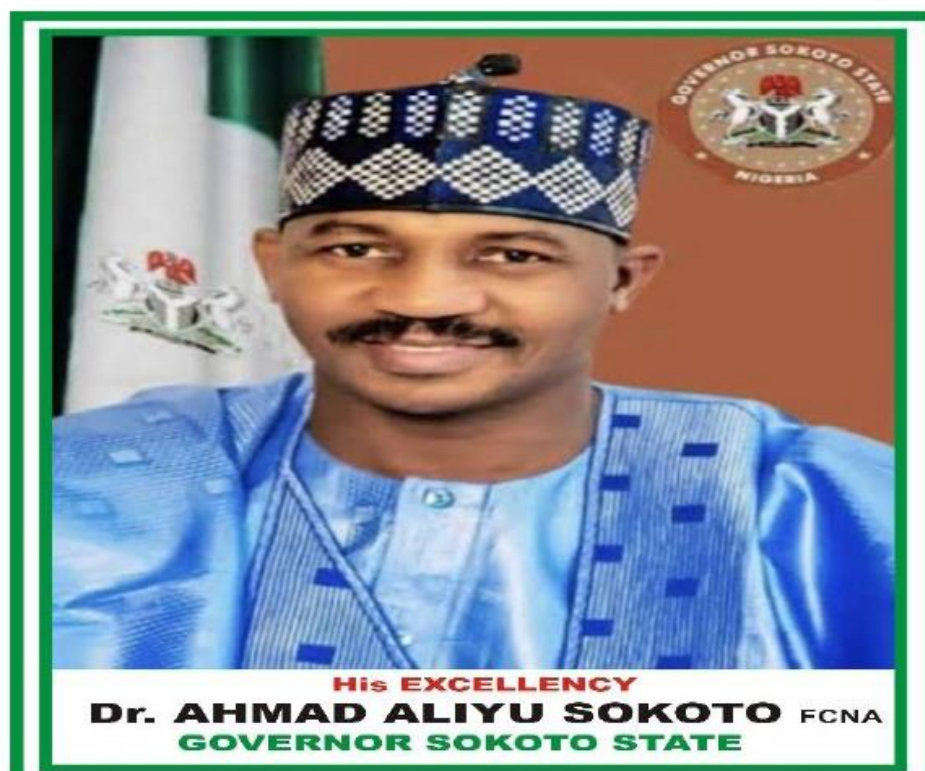
- a. That the State Executive Council duly approved the BERAP for 2026 and upload of same on the State official Website.
2. Please accept my sincere best wishes and esteem regards.

BANDE MOHAMMED RIKINA

Senior Special Assistant to the Governor on Cabinet Affairs

0803 518 5513

BERAP ACTION PLAN 2026



**Executive Governor,
Sokoto State**
Dr. Ahmad Aliyu Sokoto PhD,
FCNA, FCIT



Deputy Governor, Sokoto State
Chairman EoDBC
Idris Muhammad Gobir

This BERAP was developed in consultation with the Private Sector in Sokoto State.



Authorised Signature

Official Use Only

REFORM AREAS



Improved Land
Administration and
Land Investment
Process

Reform 1



Increased Fibre Optic
Network Deployment and
Access To Broadband

Reform 2



Develop an effective
framework for Public
Private Partnerships

Reform 3



Improved Investment
Promotion Environment

Reform 4



Improved Investment
Promotion Environment

Reform 5



Increased
transparency of
official fees and
procedures

Reform 6



Simplification of State and
Local Business Tax
Regimes

Reform 7



Quick determination
of commercial
disputes

Reform 8

BERAP ACTION PLAN



Reform 1: Improved Land Administration and Land Investment Process



Reform Objective



To improve transparency and accountability of Land System Administration in Sokoto State.

Increase investment in Land Administration for Agricultural and Non Agricultural Purpose.

Deliverables



1. Full operationalization of lands registration sogis.or.ng
2. Digitize 100% of land records in 4 pilot Local Government Authorities (LGAs) →expand to all 23 LGAs
3. Issue **700 Certificates of Occupancies (CofOs)** under (Systematic Land Titling and Registration) SLTR (vs. 2025 baseline)
4. Allocate **250 plots (10ha each)** for agro-industrial clusters

Expected Impacts



1. **90% reduction** in land allocation time (from 90 days to ≤7 days)
2. **+150% increase** in land applications processed YoY
3. **100%** of new allocations recorded on GIS platform

BERAP ACTION PLAN



Reform 2: Improved regulatory framework for private investment in fiber optic infrastructure Digitally



Reform Objective



To Provide friendly environment to attract new business in fiber optics infrastructure in the state.

Deliverables



1. Compile and Published on State Website process of obtaining ROW including relevant MDAs, time frame and cost.
1. Improve the general state environment in the operation of emerging technology.
3. Increased adoption and operational efficiency of emerging technologies across state MDAs, evidenced by the implementation of at least two technology-enabled solutions annually

Expected Impacts

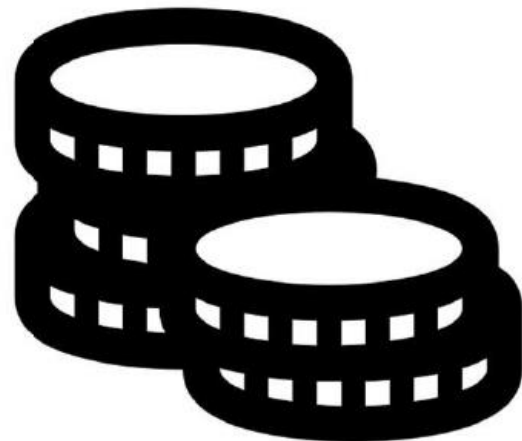


1. **100 additional public institutions** connected (schools, PHCs, offices)
2. Avg. internet speed in connected areas $\uparrow$ to **≥ 50 Mbps** (from ~ 15 Mbps in 2024)
3. **4+ private telecom/fiber investors** onboarded in 2026

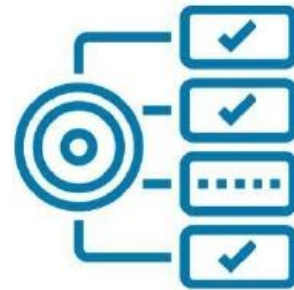
BERAP ACTION PLAN



Reform 3: Develop an effective framework for Public Private Partnerships



Reform Objective



Attract suitable and sustainable large-scale PPP projects to Sokoto State

Deliverables



1. Finalize & adopt Public-Private Partnership (**PPP**) **Law** by House of Assembly.
2. Prepare & tender **3 bankable PPP projects** (e.g., Trailer Park, Solar Mini-Grids, Solid Waste Management, Agro-Processing Industry).

Expected Impacts



1. **N2.0B+** in committed private investment via PPPs.
2. **40% of** Small and Medium-sized Enterprises **SMEs** in PPP value chains report improved access to procurement opportunities.
3. **100+ jobs** directly created from first PPP implementation

BERAP ACTION PLAN



Reform 4: Improved Investment Promotion Environment



Reform Objective



To provide an enabling investment environment to Sokoto state.

Deliverables



1. Launch **Sokoto Investment Portal 2.0** with Automated System, AI chatbot, real-time tracking, investor dashboard.
2. Establish **Sectoral Investment Desks** (Power, Agri, ICT, Mining, Tourism, Live Stock Trading)
3. Host **Sokoto Investors Summit Q3 2026** — target 750 participants, 30 MOUs

Expected Impacts



1. **+40% YoY increase** in new business registrations (target: 300 firms).
2. **15+ export-oriented firms** linked to AfCFTA (vs. 100 registered in 2025 → **50 actively exporting** by end-2026).
3. Investor satisfaction rate **≥ 85%** (via quarterly survey)

BERAP ACTION PLAN



Reform 5: Increased transparency of official fees and procedures



Reform Objective



Increase transparency of official fees and procedure on the 5 business enabling environment Ministries, Departments and Agencies (MDAs)

Deliverables



1. Publish **Standard Operating Procedures (SOPs)** for all 5 Business Enabling Environment (BEE)-related permits on state portal
2. Implement **e-Permit Tracker** with SMS alerts & Service Level Agreement (SLA) countdown
3. Certify **5 MDAs** as "BEE-Compliant" by external assessor

Expected Impacts



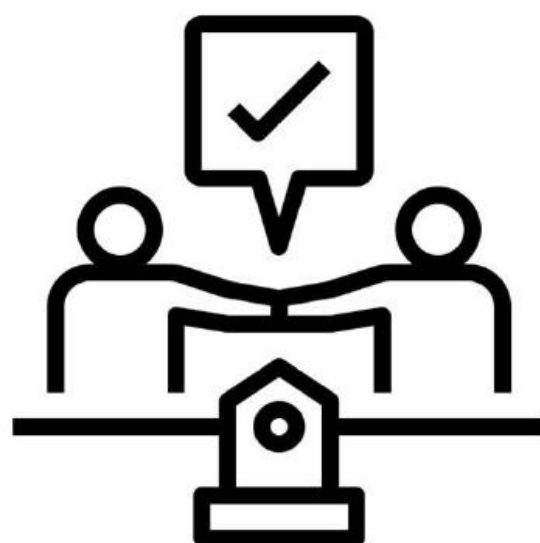
1. **Average permit processing time ↓ by 50%** (e.g., signage permit: 14 → 7 days)
2. **90% of applicants** receive e-receipts + QR verification within 1 hour.
3. **<5% deviation** from published fees (verified via mystery shopping)



BERAP ACTION PLAN



Reform 6: Increased transparency of fees and levies for inter-state trade and increased export certification



Reform Objective



To improve transparency and justification for fees and levies with a view to enhancing revenue and traders' confidence in Sokoto state

Deliverables



1. Fully digitize **Inter-State Trade Levy Payment** system (integrated with Sokoto State Board of Internal Revenue (BOIRS))
2. Expand **NEPC Exporter Enablement Hubs** to 3 LGAs (1 in each Senatorial District)
3. Introduced **Export Fast-Track** for agri & Business Process Outsourcing (BPO) exporters (≤ 24 h certification)

Expected Impacts



1. **+50% increase** in firms obtaining NEPC export certificates (from 2025 baseline)
2. **25% reduction** in trader complaints on levies (via Grievance Redress Mechanism (GRM) analytics)
3. **N2.0B+** in non-oil export value (2026 target)



BERAP ACTION PLAN



Reform 7: Simplification of State and Local Business Tax Regimes



Reform Objective



To harmonise state and local government revenue into a single consolidated demand notice and electronic payment platform for transparency.

Deliverables



1. Roll out **Presumptive Tax Regime** for micro & small businesses ($\leq$ N25M turnover)
2. Integrate **all 23 LGAs** into itas.irs.sk.gov.ng.
3. Launch **Tax Holiday for Startups** (first 6 months full waiver).

Expected Impacts



1. **IGR from SMEs** $\uparrow$ by **30%** YoY
2. **65% of micro-businesses** ($\leq$ 3 employees) voluntarily registered in tax database.
3. **<5% error rate** in consolidated billing (audited sample)



BERAP ACTION PLAN



Reform 8: Quick determination of commercial disputes



Reform Objective



To create harmonious business and commercial activity in Sokoto State through quick dispensation of commercial disputes.

Deliverables



1. Upgrade Small Claims Courts 5 to 8 locations; to add (Tambuwal, Illela, and Binji)
2. Introduce online filing & virtual hearings for claims ≤N5M
3. Publish quarterly Commercial Justice Dashboard (cases filed, resolved, avg. days)
4. Continue Sensitizations of Sokoto State residence on the existence of Small Claims Court via Radio Jungles, News Papers, TV, FM and other Social Media Plat Form

Expected Impacts



1. Commercial case resolution time ↓ to ≤30 days (from 60+ in 2025)
2. 90% of small claims resolved within statutory 60 days
3. Business reporting trust enforcement ↑ to 89% (baseline: ~40% in 2025)